



Null effects of boot camps and short-format training for PhD students in life sciences

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Edited by Dale Purves, Duke University, Durham, NC, and approved July 28, 2017 (received for review April 6, 2017)

Many PhD programs incorporate boot camps and summer bridge programs to accelerate the development of doctoral students' research skills and acculturation into their respective disciplines. These brief, high-intensity experiences span no more than several weeks and are typically designed to expose graduate students to data analysis techniques, to develop scientific writing skills, and to better embed incoming students into the scholarly community. However, there is no previous study that directly measures the outcomes of PhD students who participate in such programs and compares them to the outcomes of students who did not participate. Likewise, no previous study has used a longitudinal design to assess these outcomes over time. Here we show that participation in such programs is not associated with detectable benefits related to skill development, socialization into the academic community, or scholarly productivity for students in our sample. Analyzing data from 294 PhD students in the life sciences from 53 US institutions, we found no statistically significant differences in outcomes between participants and nonparticipants across 115 variables. These results stand in contrast to prior studies presenting boot camps as effective interventions based on participant satisfaction and perceived value. Many universities and government agencies (e.g., National Institutes of Health and National Science Foundation) invest substantial resources in boot camp and summer bridge activities in the hopes of better supporting scientific workforce development. Our findings do not reveal any measurable benefits to students, indicating that an allocation of limited resources to alternative strategies with stronger empirical foundations warrants consideration.

graduate training | boot camp | research skills | doctoral education

To increase the efficiency and effectiveness of training for future scientists, many PhD programs incorporate boot camps, summer bridge programs, and other short-format instructional interventions to accelerate the development of doctoral students' research skills and acculturation into their respective disciplines. Boot camp programs (2 d to 2 wk) are often designed to expose graduate students to research design (e.g., refs. 1 and 2), mathematical analysis methods and statistical techniques (e.g., refs. 1–3), or scientific writing skills (e.g., ref. 4). Similarly, bridge program activities (4 wk to 8 wk) include an emphasis on research skills training, as well as socialization activities intended to better embed incoming students into the scholarly community (e.g., ref. 2).

Although such interventions are increasingly popular and often supported by federal funding agencies (a search of the National Science Foundation and National Institutes of Health award databases on December 9, 2016 indicated \$27.8 million in active funding supporting boot camps and bridge programs), there are few empirical studies of the effectiveness of these strategies. Relevant studies to date rely primarily on participants' reports of their satisfaction and perceived value of their experiences (e.g., refs. 3 and 5). Such studies are of limited validity, because the accuracy of individuals' judgments about their abilities

and what they may have learned from a given experience is notoriously inaccurate (6–10).

Extensive evidence suggests that effective instruction or practice should be spaced out over an extended period to support meaningful learning and long-term retention (11, 12). Consequently, the condensed nature of boot camp or nanocourse training may not be as helpful as students perceive. For example, Budé et al. (13) compared the understanding of statistical concepts (*t* tests, analysis of variance, linear regression analysis, etc.) of first-year college students who studied in a 6-mo statistics course (i.e., distributed practice) to those of students who were in a course that covered the same content and provided the same materials and activities in a period of only 8 wk (i.e., massed practice). They found that students using distributed practice performed significantly better than the students using massed practice on the tests administered both during and right after the course. Further, research on metacognition and students' judgments of their own learning suggest that learners often fail to be aware of the impact of spaced instruction. Rather, they tend to experience massed instruction as more effective for their learning, in contrast to the empirical assessments of their performance (14–17), which could account for the positive qualitative reports obtained from boot camp and bridge program participants without necessarily yielding demonstrable effects.

In this study, we compared the skill development, scholarly productivity, and socialization of a national cohort of 294 PhD students in the life sciences (i.e., microbiology, cellular biology, molecular biology, developmental biology, genetics) who did or

Significance

To increase the effectiveness of graduate research training, many universities have introduced boot camps and bridge programs lasting several days to several weeks. National Science Foundation and National Institutes of Health currently support such interventions with nearly \$28 million in active awards. Previous evidence for the efficacy of this format exists primarily in the form of anecdotes and end-of-course surveys. Here we show that participation in such short-format interventions is not associated with observable benefits related to skill development, scholarly productivity, or socialization into the academic community. Analyzing data from 294 PhD students in life sciences from 53 US institutions, we found no evidence of effectiveness across 115 variables. We conclude that boot camps and other short formats may not durably impact student outcomes.

Author contributions: D.F.F. and J.R. designed research; D.F.F. and A.S. performed research; J.P., C.M.-F., and M.O. analyzed data; and D.F.F., S.J., J.P., and J.R. wrote the paper.

The authors declare no conflict of interest.

This article is a PNAS Direct Submission.

Freely available online through the PNAS open access option.

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This article contains supporting information online at www.pnas.org/lookup/suppl/doi:10.1073/pnas.1705783114/-DCSupplemental.

did not participate in boot camp or summer bridge programs immediately before or following the first year of their doctoral programs. Participants were drawn from 53 institutions in the United States and provided data in the form of annual surveys and sole-authored samples of their scholarly writing over 2 y. Of the 294, 48 (16.3%) reported boot camp or summer bridge program participation. Given the prior research on effective learning and metacognition, we hypothesized that boot camp and summer bridge participants would not differ significantly from nonparticipants on any measure.

Research skill development was measured using both a self-report instrument of confidence in ability to perform specific research tasks and the independent scoring of sole-authored research reports or proposals provided by study participants. The Research Experience Self-Rating scale (18) assessed PhD students' beliefs about their abilities to understand contemporary concepts in the field, make use of primary scientific research literature in the field, identify a productive research question, formulate a research hypothesis, design an experiment or theoretical test of a hypothesis, understand the importance of controls in research, observe and collect data, statistically analyze data, interpret results, and reformulate hypotheses as appropriate.

Writing samples were either research proposals or reports of empirical findings and were collected at three time points: before entry into the PhD program, at the end of the first academic year, and at the end of the second academic year. Each writing sample was blinded and scored by two expert raters using a previously validated rubric to assess research skills represented in the submitted manuscripts (19). Mean scores of the two ratings for each measured skill were used in analyses. All raters possessed a PhD in life sciences and had attained robust interrater reliability on all rated skills when scoring participants' writing samples (intraclass correlations ≥ 0.75). The research skills measured were as follows: setting context for a study, framing testable hypotheses, attention to validity and reliability of methods, experimental design, appropriate selection of data for analysis, presentation of data, data analysis, basing conclusions on data, identifying limitations, and effective use of primary literature.

Scholarly productivity was measured using annual self-reported counts of peer-reviewed journal articles, conference papers, and published abstracts that were independently confirmed through researcher verification of participant-provided citation information.

Socialization is defined as "a process of internalizing the expectations, standards, and norms of a given society, which includes learning the relevant skills, knowledge, habits, attitudes, and values of the group that one is joining" (ref. 20, p. 400). The society that doctoral students aspire to join is that of the scholars conducting and publishing research within their chosen discipline. Graduate students are expected to learn their new roles and the skills, values, attitudes, and expectations attached to those roles (21) within the nested contexts of the discipline, institution, department or program, and supervisor's laboratory. Acculturating into these contexts is typically a slow process, and students who do not do so successfully are less likely to complete their programs of study (22, 23). We measured socialization using the following instruments: the Campus Climate and Commitment Survey (perceptions of academic and intellectual development, PhD goal commitment, and institutional commitment; ref. 24), the Perceived Cohesion Scale (sense of belonging to the research community; ref. 25), Weidman and Stein's (26) instrument eliciting perceptions of department collegiality, the Graduate Advising Survey for Doctoral Students (function of advisor and time to degree; ref. 27), and the Research Infrastructure subscale of the Student Research Experience Questionnaire (28).

Scores on survey subscales, publication counts, and research skills were compared between boot camp/summer bridge participants and nonparticipants at 1 y and 2 y after program matriculation. Gains between time points for each measure were

similarly compared. All analyses statistically controlled for gender by including it as a covariate. Replicate analyses included the additional covariates of underrepresented racial/ethnic minority status, international student status, and quantity of undergraduate research experience, to rule out the possibility that boot camp and bridge programs could have targeted students for participation who were deemed to be at greater risk of program attrition based on demographics or limited experience with research. All analyses were conducted controlling for nesting within institutions to allow the ignoring of nesting without producing biased parameter estimates. Comparisons used the multiple-group analysis function in Mplus (Version 7.4) to ensure that the assumption of homogeneity of covariate regression slopes was met through parameter estimate constraints while appropriately handling missing data.

Results

Across 115 separate comparisons with each set of covariates, only two and four results, respectively, yielded outcomes at a $P < 0.05$ level, which all favored participants who did not report a boot camp or summer bridge program experience. However, after adjusting for family-wise Type-1 error using the False Discovery Rate (FDR) method (29), which is more liberal than a traditional Bonferroni correction, no comparisons with either set of covariates resulted in P values below the critical threshold values. Based on the results from first-year and second-year cross-sections, as well as gains over the course of the first and second years, we conclude that, despite prior studies reporting high levels of student satisfaction with boot camps and other short-format training (3, 5), participation in these activities by individuals in our sample is not associated with any quantifiable advantages in research skill development, scholarly productivity, or socialization in comparison to students who did not participate. We find it especially noteworthy that the skills most often targeted in participants' boot camp experiences—data analysis ($n = 26$), computer programming ($n = 23$), experimental design ($n = 22$), and academic writing ($n = 21$)—yielded nonsignificant differences on measures of those skills with P values of at least 0.2, and most in the $0.7 \leq P \leq 0.9$ range.

Table S1 presents results from all pairwise comparisons controlling only for gender. Table S2 presents results from all pairwise comparisons when controlling for additional covariates, including gender, duration of undergraduate research experience, underrepresented racial/ethnic minority status, and international student status. All obtained Cohen's d effect sizes (computed only for comparisons in which $P \leq 0.1$) were small (30). Similarly, Monte Carlo analyses failed to reject the null hypothesis in greater than 73% of cases, indicating that there is a low likelihood of attained results attributable to chance (31, 32). Further, inverse sampling weights were included in follow-up analyses to ensure that differential participation rates across institutions did not influence the results (33, 34). Consistent with the two prior analyses, their inclusion did not result in any significant differences after controlling for FDR. These outcomes support the conclusion that there are no significant differences associated with participation in boot camps and summer bridge programs in our sample.

Discussion

How can students' high levels of satisfaction and perceived value reported elsewhere (e.g., refs. 3 and 5) be reconciled with null findings reported here? Research on metacognition and students' judgments of their own learning suggests that, despite the well-established advantages of instruction or practice spaced out over an extended period, learners often fail to recognize the positive impacts of such instruction. Rather, they tend to experience fewer, longer (i.e., massed) blocks of instruction as more effective for their learning, in contrast to the empirical assessments of their performance (15, 17). In short, they conflate the intensity of the experience with its effectiveness.

Convergent findings are evident in studies of summer bridge programs intended to facilitate the transition from high school into undergraduate study. Similar to the short-format instructional strategies discussed by Gutlerner and Van Vactor (4), much of the available evidence regarding their efficacy relies on self-reported perceptions of value and lacks performance-based or longitudinal assessment (35–37). However, the few studies that have assessed longer-term outcomes and/or used more rigorous designs find limited, if any, benefits (38, 39). Most retention and degree completion results yield null (e.g., refs. 40 and 41) or small-magnitude effects of limited duration (39, 42, 43). For instance, Barnett et al. (38) reported that the eight programs they studied had small, positive effects on passing math and writing courses in the first semester compared to a control group. However, these differences were no longer statistically significant after 2 y, and no effect on persistence was found. Similarly, Cabrera et al. (35) reported that bridge program participants did not differ from nonparticipants on GPA or persistence after controlling for traditional forms of training in the first year of undergraduate study.

Another possible explanation for the lack of impact on skill development is the specific set of skills often emphasized in boot camp training, including the curriculum described by Gutlerner and Van Vactor (4) (i.e., experimental design and data analysis strategies). Emerging evidence suggests that graduate students' research skill development follows a specific progression, in which some skills must meet certain thresholds before others can be developed (44, 45). In these studies, skills related to experimental design and data analysis do not demonstrate substantial improvement until students are able to both effectively use primary literature in the framing of their research and generate appropriate and testable hypotheses. Thus, providing experimental design or data analysis training for students who have not yet acquired skills that develop earlier in a learning progression may not be an effective strategy.

Previous research also reports positive faculty views of these interventions (5). However, the published articulation of faculty enthusiasm did not identify student outcomes as the basis for endorsement. Instead, faculty contributing to the delivery of short-format training observed that major benefits of the approach were reduced teaching demands on their time and opportunities to interact with other faculty during delivery of the training (5). Given the pressures on faculty to allocate time to nonteaching activities, it may be that assessments of value are due to self-serving bias, in which faculty judgments of value are skewed by the extent to which it helps them further other goals that are not teaching-related (46).

Conclusions

The consistent pattern of nonsignificant differences in outcomes between short-format training participants and nonparticipants in our sample has direct implications for ongoing efforts to improve doctoral training in life sciences. Currently, many universities and government agencies are investing substantial resources in boot camp and summer bridge activities in the hopes of supporting a better-qualified and more effectively retained scientific workforce (47). The proliferation of these specific strategies is based on preliminary evidence reflecting highly enthusiastic self-reports of participants. However, the current findings suggest that a more critical and methodologically diverse approach should be taken to determine the extent to which boot camps and other short-format instructional activities can contribute to vital training goals. While the generalizability of the current study is limited by its descriptive observational design, it does provide a robust warrant for further investigation. If future studies do not demonstrate measurable benefits to students' research skills, scholarly productivity, or socialization processes compared with students who do not participate in boot camps and other short-format interventions, limited

resources available may be better allocated to alternative strategies with stronger empirical foundations.

Materials and Methods

Participant Recruitment. Participants were recruited in two ways. First, program directors and department chairs of the 100 largest biological sciences doctoral programs in the United States were contacted by email to describe the study and request that they inform incoming PhD students about the research project. Following, to diversify the prospective pool of participants, all public flagship universities (research intensive), historically black colleges and universities, and Hispanic-serving institutions offering PhD programs in appropriate biology subfields were contacted. Collectively, emails were sent to administrators at 203 postsecondary institutions. Those who agreed forwarded recruitment information on behalf of the study to students entering PhD programs in Fall 2014 or provided students' email addresses for recruitment materials to be disseminated by project personnel. Interested students then contacted the research team, expressing a willingness to participate. In instances where incoming cohorts were six students or more, campus visits were arranged for a member of the research team to present information to eligible students and answer questions during program orientation or an introductory seminar meeting. Second, emails describing the study and eligibility criteria were forwarded to several listservs, including those of the American Society for Cell Biology and the Center for the Integration of Research, Teaching, and Learning Network for broader dissemination. All students who responded to these emails already attended programs contacted in the first phase of recruitment, suggesting that recruitment efforts approached saturation at the institutional level.

Those individuals who responded to the recruitment emails or presentations were screened to ensure that they met the criteria for participation (i.e., beginning the first year of a PhD program in microbiology, cellular biology, molecular biology, or genetics in Fall 2014) and fully understood the expected scope of participation over the course of the funded project (4 y with possible renewal). It was further explained that all data collected would remain confidential, that all writing samples were scored blindly, and that no information disseminated regarding the study would individually identify them in any way. Participants signed consent forms, and the data collection and analyses were conducted per the requirements specified by the institutional review board (IRB) for human subjects research at Utah State University (protocol 5888). Participants who remained active in the study received a \$400 annual incentive, paid in semiannual increments.

Participants were informed that, if they failed to provide two or more consecutive annual data items (i.e., annual surveys) or more than 50% of the biweekly surveys in a single academic year, they would be withdrawn from the study. In addition, any participants who took a leave of absence from their academic program greater than one semester would be withdrawn. All data points were checked and followed up by research assistants for timely completion and appropriate responding. Of $n = 336$ participants from $C = 53$ institutions in the United States, 13 participants were withdrawn during the time these data were collected (nine due to low response rate and four due to taking leave from the degree program in excess of one semester). Twenty-three participants left the study when they withdrew from their academic programs. Two participants chose to end their participation in the study while persisting in their PhD programs, and one participant is deceased. An additional three participants did not provide data regarding their participation in boot camp or bridge programs and were excluded from the current analyses. Deducting these 42 individuals from the sample yielded a sample size for the current study of $n = 294$.

Data regarding the demographic distribution of participants, including gender, across institutions are presented in Tables S3 and S4. Participant age ranged from 23 y to 55 y. Based on Carnegie classification, 42 institutions are R1 (highest research activity), seven institutions are R2 (higher research activity), and the remaining four institutions fall in other Carnegie categories.

Data Collection. For the analysis reported here, relevant data were obtained through web-based surveys and the collection of annual sole-authored writing samples. Surveys were completed during the academic year for the first 2 y of participants' PhD programs. Writing samples were collected at three time points: one sample written by students within 1 y before the start of their PhD programs (i.e., before boot camp/bridge program participation, PhD coursework, and supervised research associated with participants' PhD programs), one sample written during the spring or summer of their first year, and one sample written during the spring or summer of their second year. Details on specific survey instruments and scoring of writing samples are provided in *Annual Survey Battery* and *Measurement of Research Skills*.

Participant gender (dummy coded) was used as a covariate for all analyses, based on substantial influences of gender observed previously on multiple variables of interest with this data set (49).

All analyses were conducted controlling for nesting within institution using specific commands ("Type = Complex") in Mplus (Version 7.4) that allow the ignoring of nesting without producing biased parameter estimates. Comparisons used the multiple-group analysis function in Mplus to ensure that the ANCOVA assumption of homogeneity of covariate regression slopes is met through parameter estimate constraints while appropriately handling missing data. In addition to the above, analyses were repeated using additional covariates: duration of undergraduate research experience, underrepresented racial/ethnic minority status, and international student status. These were selected to rule out effects stemming from the possibility that boot camp and bridge programs could have targeted students for participation who were deemed to be at greater risk of program attrition based on demographics or limited experience with research.

While our sample size ($n = 294$) is admirable given the natures of the data collected and the population studied, it cannot be considered optimal for statistical analyses. Bootstrap resampling, effect size estimate computations,

and Monte Carlo simulation testing represent methods that can serve as a check of the accuracy of population inferences made based on the results of a sample of size $n = 294$. For all results with $P \leq 0.1$, two additional analyses were undertaken. First, Cohen's d effect size estimates were generated. Second, Monte Carlo analyses of 5,000 generated datasets of size $n = 294$ enabled the determination of the number of times in 5,000 samples the null hypothesis (H_0) of a zero mean difference for all dependent variables was rejected. Further, to ensure that the variable number of respondents from each university did not bias the outcomes of the statistical analyses, inverse sampling weights were computed and included in a second series of replication analyses (33, 34). However, their inclusion did not yield any significant differences between groups after applying FDR Type-1 error correction.

ACKNOWLEDGMENTS. The authors gratefully acknowledge the support of the National Science Foundation. This material is based upon work supported under Awards 1431234 and 1431290. Any opinions, findings, and conclusions or recommendations expressed in this material are those of the authors and do not necessarily reflect the views of the National Science Foundation.

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